1991 յլ ME COURT CLERK. By_____Chief Deputy Cl

IN THE SUPREME COURT OF FLORIDA

CASE NUMBER 77,394

THIRD DCA CASE NUMBER 85-2863

FRATERNAL ORDER OF POLICE, MIAMI LODGE 20, PETITIONER

vs.

CITY OF MIAMI, RESPONDENT

ON APPEAL FROM THE THIRD DISTRICT COURT OF APPEAL

CERTIFIED AS A QUESTION OF GREAT PUBLIC IMPORTANCE

AMICUS CURIAE BRIEF ON BEHALF OF:

FLORIDA SHERIFF'S ASSOCIATION

FLORIDA POLICE CHIEF'S ASSOCIATION

DADE COUNTY ASSOCIATION OF CHIEFS OF POLICE

FLORIDA ASSOCIATION OF POLICE ATTORNEYS BY: GEORGE N. AYLESWORTH, Esquire

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PREFACE

This is an appeal of a Third District Court of Appeal decision, which has been certified as a question of great public importance requiring immediate resolution. The issue is whether involuntary urinalysis testing of police officers, ta detect the presence of a controlled substance, is a mandatory subject of bargaining. This <u>amicus curiae</u> brief is submitted because it is believed that drug abuse by police officers is of such great importance to public safety and to the public's perception of law enforcement that there exist compelling policy reasons for permitting drug testing, based upon reasonable suspicion, and that such testing, therefore, is not a mandatory subject of collective bargaining.

SUMMARY OF ARGUMENT

Nationwide, there is a severe problem of drug abuse in the work place, and various methods of testing workers have been recommended. In Miami, and throughout Florida, the public is concerned about drug abuse, particularly as it affects **some** police officers. The occupation of a police officer is unique, due to the requirement for integrity, the potential far corruption, the public perception of police, and the duty to apprehend **criminals** and to **maintain** public safety. A constitutionally permissible **means** of detecting **drug** abuse by police officers must be available to police department Urinalysis is a reliable, non-intrusive method of administrators. determining whether a person has, or has not, recently used drugs. Public policy should permit a police department to be able to order a police officer to submit to involuntary urinalysis testing, to detect the presence of a controlled substance, based upon reasonable The ability to implement such a testing suspicion of drug abuse. procedure should not be a mandatory subject of bargaining. Indeed, it is not even a proper topic of bargaining, because it involves the prevention and detection of criminal activity.

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ARGUMENT

WHEN A CASE IS OF GREAT PUBLIC IMPORTANCE, THERE MAY BE COMPELLING POLICY REASONS WHICH SUPPORT A PARTICULAR HOLDING

A court's holding is comprised of two parts, although observers are often unaware of the second. The first component is the ratio decidendi, the grounds or precedent upon which the court bases its decision. The other component of the holding is the policy reason When making its decision, a court will rely behind the decision. heavily an the cases which are cited as precedent. However, a court must also give careful consideration to the policy reasons which support a particular holding. When an appellate decision is rendered, it settles the particular dispute which is before it, however, it also creates a general rule which will cover a whole class of like disputes. The true rule of a case is what it will be made to stand for latex, by another court. If the appellate dispute is of great **public** importance, the court must qive great consideration to the policy reasons which may affect its decision, The issue to be decided here is very narrow, because police officers and their use of controlled substances are involved. This issue is of great public interest and importance because it involves public safety and it involves the public's perception of law enforcement, an important element of the criminal justice system. The purpose of this brief is to outline some of the compelling policy reasons which

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indicate that this Honorable Court should create a narrow rule which holds that involuntary urinalysis testing of police officers, for the presence of a controlled substance, under constitutionally permissible conditions, should not be a mandatory subject of bargaining.

> NATIONWIDE, AND THROUGHOUT FLORIDA, THERE IS GREAT CONCERN OVER DRUG ABUSE IN THE WORKPLACE. URINALYSIS TESTING IS A REASONABLE, CONSTITUTIONALLY PERMISSIVE METHOD OF DETECTING DRUG ABUSE, AND IS AN EFFECTIVE MEANS OF PROMOTING PUBLIC SAFETY

In a project on criminal justice standards, the American Bar Association stated: "Since a principal function of police is the safeguarding of democratic processes, if police fail to conform their conduct to the requirements of the law, they subvert the democratic process and frustrate the achievement of a principal police function." American Bar Association: Project on Criminal Justice Standards, 1973:144.

In Miami, where the case at bar arose, there have been a number of cases where police officers were stealing drugs or drug money, and were also using illegal drugs, principally cocaine. The mast notorious of these incidents was the. "Miami River Cops Case". "The investigation by Metro-Dade Homicide Detectives af the causes of death of three corpses found floating in the Miami River led to the discovery of a scheme by which several Miami. police officers forcibly separated narcotics traffickers from their drugs or ill-gotten gains, then sold or otherwise distributed the illicit products." <u>United States V. De La Veqa</u>. Betancourt, Aleman, Carballo and Coello, 913 F.2d 861 (11th Cir. 1990). Although the

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officer's convictions were for racketeering, narcotics, civil rights violations, and tax laws, evidence at trial established that the convicted officers were using illegal drugs while employed as police officers. "Not surprisingly, the serious charges of widespread police wrongdoing, including murder allegations, piqued the attention and concern of the public. Accordingly, the media documented this two year drama with several hundred news reports. ... In addition, these reports were disseminated by the major audio, video, and print media sources which collectively reached the entire Dade County metropolitan area." Id at 864. Public interest in drug possession and abuse, particularly by police officers, is not limited to Dade County, Florida.

There is widespread concern in the nation over the extent to which drug abuse has permeated the fabric of society. See, <u>e.g.</u>, United States v. Mendenhall, 446 U.S. 544 (1980). Mr. Justice Powell stated that "Few problems affecting the health and welfare of our population ... cause greater concern than the escalating use of controlled substances." Id., at 561. This general concern is heightened when attention focuses on the effect of drug usage in the workplace, and the attendant hazards and losses that such activities entail. Castro, <u>Battling Drugs On the Job</u>, **TIME, January 27**, **1986** at 43. Drug use is receiving attention as being a sizeable factor influencing human losses due to on-duty injuries, and economic losses due to lowered productivity and poor performance, excessive absenteeism, and employee theft. Potter, <u>Companies Go On Offensive</u> Against Employee Drug Use, The Washington Post, November 24, 1985. One study indicates that drug abuse costs U.S. industry twenty-five

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billion dollars per year in terms of absenteeism, accidents, In order to deal with the Id. injuries and last productivity. severe problems associated with drug usage by employees, many employers have developed programs to allow them to detect employee drug abuse and to deal with it. Battling Drugs On the Job, supra. Nearly half of all FORTUNE 500 firms are expected to have programs Id. Proposed to detect drug abuse in place within a year. programs include chemical testing, video surveillance, polygraph testing, random searches, use of narcotics detection dogs, and the use of undercover personnel. Schachter Controlling Worker's Substance Abuse, National Law Journal, November 11, 1985, at 20. In Miami, there is growing concern about drug abuse by employees. See Fernandez, Drug Tests Sought At South Florida Firms, Miami News, December 5, 1985, at A1. A prominent citizen's group, responding to publicity concerning the effect of drug usage in the work environment, has urged employers to use mandatory drug screening procedures for all employees. Fernandez, Crime Fighters in Miami Urge Surprise Screening For Drugs, Miami News, January 21, 1986, at The Greater Miami Chamber of Commerce and The Miami Coalition A7. have established a group called Businesses Against Narcotics and Its goal is a drug-free workplace, and employee Drugs (B.A.N.D.). drug testing is one of the methods it suggests should be used. Of the available drug detection procedures, urinalysis testing is the most reliable, and the. least intrusive method.

Chemical testing of urine to detect indications of the use of specific drugs is an effective, reasonable method for determining if the person tested has recently used drugs, Miami Virtue, Miami

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Vice, TIME, November 4, 1985, at 33. Submission of a urine sample is a routine part of medical examination procedures, and does not involve any bodily intrusion or impose any physical hardship on the urinalysis procedure The is effective person tested. an investigative tool that can provide a positive determination of whether a drug is, or is not, present. While the reliability of properly administered urine testing is accepted by the scientific community, other issues have been raised, such as the right to privacy and Fourth Amendment protections. The reasonableness of the testing method, and of the procedures by which it is administered, will depend on many factors. Among these are: whether the job is in the public or private sector; constitutional issues; the absence of discrimination or randomness in choosing who is ta be tested; whether the drug use occurs on-duty or off-duty; and the potential danger to co-workers, the emplayer, and the public. Generally, the courts have upheld the chemical testing of employees when there is reasonable suspicion that the individual has used drugs. Schachter, Controlling Worker's Substance Abuse, The National Law Journal, November 11, 1985, at 20. Employee testing based on reasonable suspicion, as in the case at bar, is constitutionally permissible. See City of Palm Bay v. Bauman, 475 So.2d 1322 (Fla. 5th DCA 1985). (Police department may order officer to submit to urinalysis based upon a reasonable, objective suspicion of drug use).

Testing of employees in the transportation industry, or in other hazardous occupations, has been upheld even in the absence of reasonable suspicion. Public safety is a compelling interest that allows intrusion into Constitutional rights. Bishop, <u>Worker Drug</u>

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Tests Resisted, The New York Times, November 27, 1985, at D1, D5. In the District of Columbia, where police officers and school bus drivers are subject to drug testing, even critics of urinalysis admit that it is better suited far employees whose jobs involve public safety. <u>Many Employers Testing Workers For Druq Use</u>, The Washington Post, February 2, 1985, at A14. In an article which examined mandatory drug testing of police officers, a representative of the Boston Police Department **spoke** with incredulity regarding an annauncement of the National Collegiate Athletic Association's decision to enforce mandatory urinalysis tests for players. "...they play with basketballs.! We play with people's lives - a police officer has a gun!" Thanepohn, <u>Police</u>, Drugs and Stress: A Special Report, U.S. Journal, February, 1986.

> Drug use in the public sector is even more problematic than drug use in the private sector. The government has an obligation to the community. Drug use among its employees hinders the satisfaction of this obligation. The duty to the public is particularly critical when the governmental employee is charged with protecting the public's safety. Police are entrusted with the unusual authority to use force. The potential for disastrous results is obvious if policemen are under the influence of drugs.

Random Drug Testing of Police Officers: A Proposed Procedure Which Satisfies Fourth Amendment Requirements, Indiana Law Review, Vol. 22:3 p. 799 (1989). "Mandatory drug testing of police officers can aid the government in implementing the laudable goals of public safety and confidence in the police farce and can enable the sovernment to better fulfill its responsibilities." Id, at 820.

A POLICE OFFICER'S OCCUPATION INVOLVES PUBLIC SAFETY, THE POTENTIAL FOR CORRUPTION, THE PUBLIC'S PERCEPTION OF CRIMINAL JUSTICE, AND THE DUTY TO PREVENT CRIME

There are fundamental differences that set the law enforcement occupation apart from other occupations. The standards for selection and certification of police officers are significantly For example, police officers must complete more stringent. specialized training. §943.085; 5943.13, Fla. Stat. (1989).Florida law generally prohibits a denial of public employment to convicted felons. §112.011, Fla. Stat. (1989). However, in the case of law enforcement officers, a person who has been found guilty any felony, notwithstanding **a** suspension of sentence or of withholding of adjudication, is disgualified from being certified by the state to act as a law enforcement officer. §943.13(4), Fla. Stat. (1989). Law enforcement candidates must meet special physical requirements to be certified. §943.13(6), Fla. Stat. (1989). Law enforcement officers generally are classified as "special risk" employees by the state retirement system, due to the unique nature of their duties, g121.0515, Fla. Stat. (1989). These provisions clearly highlight the special nature of police work which imposes higher standards of health, training, integrity and reputation an its practitioners.

In a recent case, the Fifth District Court of Appeal, which decided <u>City of Palm Bay v. Bauman</u>, <u>supra</u>, stated that: "We stressed the importance of having a competent drug-free cadre of fire fighters and policemen; and noted that the effect of illegal

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substance abuse may last hours or **days** following their use **or** abuse." <u>Fowler v. Unemployment Appeals Commission</u>, 537 *So.2d* **162** (Fla. 5th DCA 1989) (Refusal of sheriff's <u>dispatcher</u> to submit to urinalysis test, based on reasonable suspicion, constitutes misconduct which warranted denial of unemployment benefits after employee's dismissal) (emphasis added).

There is ample reason to require higher standards for police employees, and particularly, for sworn officers. Police officers carry firearms and are trained and expected to use them when necessary; they drive motor vehicles and engage in high speed responses and chases; they make arrests and become involved in numerous contacts with the public, many of which entail a high potential for violence; they perform lifesaving operations; and they are generally expected to respond to emergencies and make split second decisions. In any of these circumstances, lack of attention or **diminished** capacity to perform, due to on-duty or off-duty drug usage or other factors, can result in loss of life, serious physical injury, and severe property loss or damage, and can, as а consequence thereof, cause substantial losses to the officer's employer due to civil liability claims, and loss of the employee's services. Thus, drug usage by police employees, whether on-duty or off-duty, is a matter directly affecting public safety. City of Palm Bay v. Bauman, 475 So.2d 1322 (Fla. Sth DCA 1985). When the drug use occurs off-duty, there **must** be a balance drawn between the degree of intrusion and the strength of the employer's need, especially with employees in sensitive positions, such as police officers. Marmo, Public Employees: On-the-Job Discipline For

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<u>Off-the-Job Behavior</u>, Arbitration Journal 40, June, 1985, **at 3.** Arbitrators generally hold that off-duty conduct daes not constitute "cause" for discipline unless it is shown to have affected the company's business or reputation; rendered the employee unable to properly perform the duties of the job; or **affected** employee morale, safety, **or** willingness to work together. Schachter, <u>Controlling</u> <u>Worker's Substance Abuse</u>, The National Law Journal, November 11, 1984, at 21. Drug abuse by police officers, whether on-duty or off-duty, could **cause** all three of these adverse results.

> The police officer's role includes certain characteristics that render him especially susceptible to the abuse of drugs. The opportunity for use of drugs exists as officers are in constant contact with drug abusers and suppliers. In the course of fulfilling occupational responsitheir learn officers bilities, police how individuals can obtain drugs, how they ingest them, why they abuse drugs, and the rationalizations for use and abuse. Finally, the motivation is present. In the course of officers experience work, police their considerable stress and trauma and drug abuse can become a coping mechanism. It would be an anomaly were drug abuse not a problem among police officers.

Dunham, Lewis, & Alpert, Law Enforcement, Testing the Police For Drugs, 24 Crim. L. Bull. 155 (1988).

Police officers have occasion to seize items such as drugs and currency for evidentiary purposes, or for safekeeping. Because of the nature of the work performed, these seizures, and many aspects of the subsequent handling of the seized items, often take place away from the immediate presence of supervisors. These factors all provide opportunities for corruption. In addition to the damage that could result from actual instances of corruption, public knowledge of the mere fact that police officers, whose jabs include enforcing the laws concerning illegal drugs, are themselves using those drugs, can cause a serious erosion in public confidence. <u>City of Palm Bay v. Bauman</u>, <u>supra</u>, at 1324.

Police work is an occupation where impaired judgment can have devastating effects on innocent bystanders. The police are entrusted with unusual authority and the right to use force, which can incur high social casts if misused or employed with poor judgment. At a minimum, police officers must be in possession of all their physical and mental faculties. Their own safety and the safety of property, their fellow officers, and the public is at stake. Police officers use weapons, drive vehicles, and make instant judgments involving life and death, and as a result, they are legitimately subject to more regulation than is the ordinary worker. In addition, police officers are sworn to enforce the law and must have credibility if public confidence and respect are to be maintained. Known use of illegal substances undermines that confidence.

Law Enforcement, Testing The Police For Drugs, supra, at 155.

Distrust for particular agencies, and for Law enforcement and government in general, can result. Such public perceptions can adversely affect an agency's ability to enfarce the law, and to recruit and retain competent employees. Drug use by police employees can also affect an agency's standing in the law enforcement community. This effect goes far beyond damage to an agency's pride or morale. Knowledge of drug usage by the employees af a police agency can result in a reluctance on the part of other agencies to share information ox cooperate in investigations with that department. Cf. 1983 Op.Fla.Comm.Ethics 83-46 (July 28, 1983) (Ethics opinion that agency can prohibit police officer from off-duty employment as private investigator, due to potential for conflict of interest). It can also diminish cooperation and information sharing within the agency. Id. The results of such a loss of standing, then, can diminish an agency's ability to effectively enforce the law and deal with the public. is It important to note that, in addition to the indications that drug usage is occurring at an alarming level in the workplace nationally, public attention has been directed specifically at manifestations of drug usage and drug related activities among the police. United States v. De La Vega, Betancourt, Aleman, Carballo and Coello, 913 F.2d 861 (11th Cir. 1990), at 864; Miami Virtue, Miami Vice, TIME, November 4, 1985, at 33. While only a tiny percentage of police employees may actually be involved in drug usage or drug related illicit activities, it is the perception that is being created among the citizenry which damages the image of the police and erodes public confidence. The law generally requires persons to submit to an apparently lawful exercise. of police authority. §843.01, 5843.02, Fla. Stat. (1989); §316.072(3), Fla. Stat. (1989). In view of these requirements, it is reasonable that the authorities to whom such deference is owed maintain high standards of integrity and trustworthiness. Knowledge that drug abuse and related criminality is occurring among the ranks of these authorities undermines public trust and may reasonably be expected to lead to resistance or disobedience to authority, in spite of the law. Only the public's

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knowledge that the police department is utilizing every reasonable method to detect. and deal with drug-involved police employees can maintain the public's confidence in the police. <u>Rid Miami Police of Corruption</u>, Miami News, December 28, 1985.

In sum, there are seven areas of concern which support the implementation of urinalysis drug testing for police officers. These are: public safety, public trust, potential for corruption, presentation of credible testimony, morale in the workplace, loss of productivity, and civil liability. Higginbotham, Urinalysis Drug Testing Programs Far Law <u>Enforcement</u>, 55 F.B.I. L. Enforcement Bull. 25 (1986).

The potential for governmental liability is but one aspect af the problem, but it can serve to illustrate the nature of the duty of police administrators. A motor vehicle accident involving an employee who is abusing some substance is sufficient to result in liability. However, if it can be established that the employing agency failed to take reasonable steps ta detect and deal with the abuse, in spite of notice regarding its existence, the prospect of catastrophic governmental liability for federal civil rights violations arises, based on a "policy" of failing to deal properly with substance abuse. 42 U.S.C. §1983 (1976); See Monell v. Department of Social Services, 436 U.S. 658 (1978). A police administrator's duty concerning problems involving drug usage by police employees is a duty to detect and effectively deal with employee drug usage, in order to secure the public safety, provide efficient service, and reduce or avoid the waste of public funds due to liability claims and loss of the employee's full services.

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Fulfilling the requirements of that duty compels a police administrator ta do more than merely deal with problems after they manifest themselves; there is also a **duty** to take affirmative action to detect behavior that may foreshadow serious derelictions. See Brandon v. Halt, 469 U.S. 464 (1985). Police administrators also have a duty to prevent crime when possible, and to apprehend those who commit crime, particularly when police personnel are involved. Whether the sanction for committing an offense is meted out in court, or in a disciplinary action, the proof of the offense is based on physical evidence. Depending on the circumstances, evidence may be obtained in a variety of constitutionally permissible ways. See Schmerber v. California, 384 U.S. 757 (1966). As long as the manner of obtaining such evidence does not violate due process of law, society and law recognize a duty to obtain such evidence. In these unique law enforcement situations, mandatory drug testing for police officers, based on reasonable suspicion, may be the only method of obtaining the evidence. The duty to prevent detect crime, and to obtain appropriate evidence, is not or something that can be bargained away at the negotiating table. As long as the methods of fulfilling these duties are constitutionally permissible, and can withstand subsequent review in a criminal or disciplinary action, they should not be a mandatory subject of bargaining.

> SINCE SOME DRUGS DISSIPATE QUICKLY IN THE BODY, A DELAY IN TESTING MAY RESULT IN A NEGATIVE FINDING. WHEN A POLICE OFFICER IS GIVEN AN ORDER, BASED UPON REASONABLE SUSPICION, TO SUBMIT TO URINALYSIS TESTING, DISMISSAL IS AN APPROPRIATE SANCTION FOR FAILURE TO OBEY.

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Even though urinalysis is an effective, reliable means of detecting drugs, a delay in administering the test may negate the results. Depending on the physiology of the individual, and the amount and type of drug used, the drug may be dissipated in the individual's system. Therefore, a delay in testing could thwart the purpose behind the test. For this reason, and also because police work involves public safety, when the circumstances indicate that an officer is abusing drugs, there must be a procedure for compelling that officer to submit to testing immediately.

Police departments are paramilitary organizations. Due to the nature of many aspects of police work, quick compliance with orders from supervisors is necessary. With the exception of orders that direct the police employee to commit a crime or wrongful act, or which expose the subordinate to an unreasonable physical risk, defiance of an order with which the employee disagrees, or which is thought to be unfair, erodes necessary discipline and reduces the ability of the agency to provide effective police service. Aside from the direct damage that may flow from non-compliance with an order, damage to the organization from the erosion of discipline results directly from the act of defiance, regardless of the conduct the order was intended to elicit. Berry v. Bailey, 726 F.2d 670 (11th Cir. 1984); See also Connick v. Meyers, 461 U.S. 138 (1983). The fact that an order, not clearly illegal or unreasonably dangerous, is found to be invalid upon subsequent examination, does not alter or reduce the damage done by the defiance of the order. On the other hand, a challenge mounted against an order after compliance does not necessarily cause the same effect on the

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This is true even if the employee's position is organization. vindicated and the order challenged is invalidated. Therefore, when an employee defies such an order, rather: than challenging it after compliance, dismissal of the employee should be upheld, regardless of the subsequent invalidation of the order. When a command level supervisor, based upon reasonable suspicion, orders a police officer to submit to urinalysis testing, the officer's defiance of the order to dismissal. should lead Fowler V. Unemployment Appeals Commission, 537 So.2d 162 (Fla. 5th DCA 1989). subsequent Α challenge to such an order, after obedience to the order, could examine the reasonableness of the order, and provide the employee with a remedy. However, if the order is not obeyed, and urinalysis does not occur, the proof of drug **usage** will be lost, due to the body's dissipation of the substance. See Cupp v. Murphy, 412 U.S. 291 (1973). There is no remedy for the destruction of the police employer's evidence.

If the police employee submitted to the order, and the urinalysis test was negative, the employee would be vindicated. If the urinalysis test was positive, dismissal need not result. Depending on the circumstances, a variety of actions would be available, including attendance at a **drug** program. Aqain, the employee's appeal action taken would examine of any the reasonableness of the testing procedure, and of the sanction. Surely, the method of urinalysis testing to detect drug abuse by police officers, under circumstances that require prompt action, must be available for immediate use by any police administrator.

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The Third District Court of Appeal has recognized the effect that drug abuse has had on our community. "Indeed, any fair-minded person must surely conclude, in view of the overwhelming evidence Florida available. that South is being inundated with а multi-million dollar narcotic drug traffic... That, traffic by any 1007, 1023 (Fla. 3d DCA 1980) <u>a'ffd</u>, 460 U.S. 491 (1983). Drug abuse by police officers is a type af corruption which is intolerable.

During the pendency of the case at bar, The Miami River Cops were stealing and selling drugs, and were also using illegal drugs, while they were employed by the Miami Police Department. It is impossible to determine whether drug testing of those officers, based upon reasonable suspicion, would have revealed their drug use and prevented some of their activities. However, this Honorable Court now has the opportunity to establish guidelines which could prevent or detect drug abuse by police officers throughout the State of Florida.

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CONCLUSION

It is an indisputable fact that drug abuse has seriously damaged the quality of our society. Drug abuse by police officers has the potential to cause serious damage to the safety of our society, and to the perception and function of the criminal justice It is admitted that we may never have a drug-free society, system. it is submitted that we must have drug-free police however. officers. The en banc decision of the Third District Caurt of Appeal is supported by both case law and public policy, and it The proper, narrow rule should be this: should be affirmed. involuntary urinalysis testing af police officers, to detect the presence of a controlled substance, may be ordered by the police department based upon reasonable suspicion of drug abuse. The Florida Sheriff's Association, Florida Police Chief's Association, Dade County Association of Chiefs of Police, and Florida Association of Police Attorneys, as amicus curiae, respectfully submit that this Honorable Court has the duty to create a rule which will allow the use of this reasonable, constitutionally permissible method of detecting drug abuse by police officers.

> Respectfully submitted, GEORGE N. AYLESWORTH, Esquire

and

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CERTIFICATE OF SERVICE

I HEREBY CERTIFY that a true and correct copy of the foregoing was mailed to: PETER J. HURTGEN, Esquire, Morgan, Lewis & Bockius, 5300 Southeast Financial Center, 200 South Biscayne Boulevard, Miami, Florida 33131; LEE COHEN, Esquire, General Counsel, and PHILLIP QUASCHNICK, General Counsel, Florida Public Employees Relations Commission, 2586 Seagate Drive, Suite 100, Tallahassee, 32301; GENE "HAL" JOHNSON, Florida Police Benevolent Florida Association, Inc., P.O. Box 11239, Tallahassee, Florida 32302: LORENE C. POWELL, 118 Nurth Monroe Street, Tallahassee, Florida 32399-1700; TERENCE G. CONNOR, Esquire, Attorney for Florida Public Employer Labor Relations Association, Inc., 5300 Southeast Financial Center, 200 South Biscayne Boulevard, Miami, Florida 33131-2339; ROBERT D. KLAUSNER, Esquire, Atkinson, Jenne, Diner, Stone and Cohen, Attorneys for Appellee FOP, P. O. Drawer 2088, P.O. Box 1757, Hollywood, Florida 33011-2088 and JAN C. HAYMAN, Esquire, Deputy General Counsel for Florida League of Cities, Inc., P.O. Box 1757, Tallahassee, Florida 32302, this $//// day of ______, 1991.$